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**KIRIRI WOMENS' UNIVERSITY OF SCIENCE AND TECHNOLOGY
UNIVERSITY EXAMINATION, 2023/2024 ACADEMIC YEAR
FIRST YEAR, FOURTH SEMESTER EXAMINATION
FOR THE DIPLOMA IN ACCOUNTING
DPS 1116: PROJECT AND CONTRACT MANAGEMENT**

Date: 16TH AUGUST 2023

Time: 11:30AM-1:30PM

INSTRUCTIONS TO CANDIDATES

ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS

QUESTION ONE (30 MARKS)

- a) Explain three types of projects in project and contract management. (6 Marks)
- b) Explain three circumstances that may favour the use of restricted tendering method in project procurement. (6 Marks)
- c) Discuss three measures that can be undertaken by project manager to reduce risks during contract management. (6 Marks)
- d) Explain three causes of conflicts during contract management. (6 Marks)
- e) List and briefly explain three types of project plans. (6 Marks)

QUESTION TWO (20 MARKS)

- a) Project management is the art of coordinating, monitoring and measuring performance of a project under the stewardship of a project manager. Explain three objectives of project management. (6 Marks)
- b) Discuss four components that should be included in a project plan. (8 Marks)
- c) Farmers Choice LTD is planning to come up with community based project in Mathare slums. Explain three types of resources that are required for project implementation. (6 Marks)

QUESTION THREE (20 MARKS)

- a) Tendering is a process of locating and identifying potential and significant supply sources using various methods. Describe two methods of tendering in project and contract management. (4 Marks)
- b) Project life cycle is a sequence of phases that a project goes through from its initiation to its closure. Discuss the stages of a project life cycle. (10 Marks)
- c) A Project is a complex of activities undertaken in expectation of returns. Outline three characteristics of a good project. (6 Marks)

QUESTION FOUR (20 MARKS)

- a) For any project to be successful there should be fundamental rules to be followed. Discuss three principles of project management. (6 Marks)

- b) A Contract refers to a legal agreement between two parties. Briefly explain three types of contracts contract management. (6 Marks)
- c) Mary, a project manager at KWUST LTD, is in the process of planning for a project in the organization. Explain four factors that should be considered during project planning. (6 Marks)

QUESTION FIVE (20 MARKS)

- a) There are various techniques applied during project planning to make managing of projects easier and more effective. Discuss three techniques that may be used to plan a project. (6 Marks)
- b) Wanjiru, a project manager is in the process of selecting project team members. Explain three factors that should consider in selecting members to such a team. (6 Marks)
- c) There are certain challenges that may hinder the full implementation of project plans. Explain four of these challenges. (8 Marks)