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# KIRIRI WOMENS' UNIVERSITY OF SCIENCE AND TECHNOLOGY UNIVERSITY EXAMINATION, 2022/2023 ACADEMIC YEAR FIRST YEAR, FOURTH SEMESTER EXAMINATIONS FOR THE DIPLOMA IN PROCUREMENT AND SUPPLY MANAGEMENT DPS 1401-OPERATIONS MANAGEMENT

Date: 14<sup>th</sup> April, 2022 Time: 2.30 Pm – 4.30Pm

#### INSTRUCTIONS TO CANDIDATES

## ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS QUESTION ONE (30 MARKS)

- a) Identify five roles of materials management for a busy manufacturing organization (5 marks)
- b) Highlight five factors an operations manager would consider when planning for acquisition of materials to be used in production processes (5 marks)
- c) Describe five characteristics of job shop production systems in operations management (5 marks)
- d) Explain five factors that cause breakdown of equipments in a manufacturing organizations

(5 marks)

- e) Highlight five advantages of process layout in a manufacturing organization (5 marks)
- f) Explain five advantages of flexible manufacturing systems in production organizations (5 marks)

#### **QUESTION TWO (20 MARKS)**

- a) Describe the process of benchmarking of organizations products with other similar competitive organizations (10 marks)
- b) Discuss why most developed nations choose to locate their manufacturing operations in a country like China or India (10 marks)

#### **QUESTION THREE (20 MARKS)**

- a) Discuss five benefits of effective plant layout in a manufacturing organization (10 marks)
- b) Explain five types of plant maintenance in a manufacturing set up (10 marks)

#### **QUESTION FOUR (20 MARKS)**

- a) Explain five ways in which a production manager can make the production of materials more efficient for a production organization (10 marks)
- b) Evaluate five challenges experienced during production control process in a manufacturing organizations (10 marks)

### **QUESTION FIVE (20 MARKS)**

- a) Describe the steps followed when coming up with a new product in a manufacturing set up (12 marks)
- **b**) Explain the importance of transformation process in operations management (8 marks)