



Kasarani Campus
Off Thika Road
Tel.2042692/3
P.O Box 49274,00100
NAIROBI
Westland Campus
Pamstech House
Woodvale Grove
Tel. 4442212

KIRIRI WOMEN'S UNIVERSITY OF SCIENCE AND TECHNOLOGY
UNIVERSITY EXAMINATION, 2023 ACADEMIC YEAR
FIRST YEAR, FOURTH SEMESTER EXAMINATION
DIPLOMA IN PROCUREMENT AND SUPPLIES MANAGEMENT
DPS 1116-PROJECT AND CONTRACT MANAGEMENT

Date:3rd August 2022
Time:11.30am-1.30pm

INSTRUCTION TO CANDIDATES:

ANSWER QUESTION ONE (COMPULSORY)AND ANY OTHER TWO QUESTIONS

QUESTION ONE COMPULSORY (30 MARKS)

- a) Explain five types of projects in project management (5marks)
- b) Highlight four types of resources that are required during project implementation (5marks)
- c)Describe five circumstances under which a firm may use restricted tendering in sourcing requirements for a project. (5marks)
- d) Highlight five reasons for quality control during project management (5marks)
- e) Discuss five disadvantages of tender debriefing during contract management process. (5marks)
- f) Highlight five alternative dispute resolution methods (5marks)

QUESTION TWO (20 MARKS)

- a) Explain five measures that a project manager should take to cushion the organization from effects of changes in price materials that may arise during implementation of a project (10marks)
- b) Discuss the stages of a project life cycle (10marks)

QUESTION THREE (20 MARKS)

- a) The management of KWUST University rejected a project plan presented by its project manager. Outline five reasons that may have led to rejection (10marks)
- b) Explain five factors to consider in project planning (10marks)

QUESTION FOUR(20 MARKS)

- a) Define the term negotiation and identify four objectives of negotiation in contract management (10marks)
- b) The Critical Path Analysis (CPA) is one of the techniques that may be used to plan for a project. Outline five components that constitute this technique (10 marks)

QUESTION FIVE (20 MARKS)

- a) Outline five circumstances under which a project can be terminated (10 marks)
- b) Explain five measures that a project manager should take to minimize cases of disputes with contractors when implementing a project (10marks)