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# KIRIRI WOMENS' UNIVERSITY OF SCIENCE AND TECHNOLOGY UNIVERSITY EXAMINATION, 2023/2024 ACADEMIC YEAR FOR THE DIPLOMA IN BUSINESS ADMINISTRATION DHR 1106: ORGANIZATIONAL THEORY AND BEHAVIOR

Date:

Time:

INSTRUCTIONS TO CANDIDATES				
ANS	WER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS			
QUESTION ONE (30 MARKS)				
a)	Describe the different elements of organizational behavior.	(4 Marks)		
b)	Highlight the different types of organizational culture.	(5 Marks)		

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b)	Highlight the different types of organizational culture.	(5 Marks)
c)	Outline the causes of conflict in an organization.	(5 Marks)
d)	State individual strategies of managing stress at the work place	(4 Marks)
e)	Outline how employees can cope with change in an organization	(6 Marks)
f)	Using relevant examples, outline the for the formation of groups in an organization	(6 Marks)

## **QUESTION TWO (20 MARKS)**

a)	Discuss the importance of organization theory and behavior in management.	(8 Marks)
b)	Using examples explain the factors that influence behavior in an organization.	(6 Marks)
c)	Examine the consequences of work-related stress in the workplace.	(6 Marks)

# **QUESTION THREE (20 MARKS)**

- a) As a member of one of the informal groups in your organization, evaluate some of the factors that may affect group performance in the organization. (8 Marks)
- b) Discuss different organizational goals and provide examples. (6 Marks)
- c) With the help of relevant examples, explain the reasons that make people to resist change.(6 Marks)

#### **QUESTION FOUR (20 MARKS)**

a)	As a student of Organization behavior, explain the sources of power in organizations.	(8 Marks)
b)	Discuss the approaches of measuring organizational effectiveness.	(8 Marks)
c)	Examine the factors that lead to the development of organizational culture.	(4 Marks)

### **QUESTION FIVE (20 MARKS)**

- a) As the head of well-being department in your organization, explain ways in which stress can be managed in the organization. (6 Marks)
- b) Discuss the new trends in the field of organizational behavior. (6 Marks)
- c) Using Maslow's hierarchy of needs theory, explain the hierarchy of human needs. (8 Marks)