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KIRIRI WOMEN'S UNIVERSITY OF SCIENCE AND TECHNOLOGY

UNIVERSITY EXAMINATIONS, 2023/2024 ACADEMIC YEAR FIRST YEAR, FOURTH SEMESTER EXAMINATIONS FOR THE DIPLOMA IN PROCUREMENT AND SUPPLIES MANAGEMENT

DPS 1404-PURCHASING AND SUPPLY STRATEGY

Date: 18th April 2023 Time: 11.30am-1.30pm

INSTRUCTIONS TO CANDIDATES:

ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS, QUESTIONS ONE (30 MARKS)

- a) Differentiate "Buying" and "Purchasing" in the supply chain context. (4 Marks)
- b) Give reasons as to why strategies are formulated. (6 Marks)
- c) Explain what is an Adhock committee in inspection of materials (4 Marks)
- d) Explain the three main levels of strategy in strategic management. (6Marks)
- e) Explain what the Green issues concept represents in Purchasing and supply chain function

(4 Marks)

f) When buying internationally one is likely to experience some advantages and disadvantages of international purchasing. Explain six reasons for buying internationally. (6 Marks)

QUESTION TWO (20 MARKS)

- a) An effective strategy is expected to be "SMART". Discuss the smart concept in relation to strategic management. (10 Marks)
- b) PESTLE is one of the most reliable environmental scanning tools in strategic management. Discuss what it entails. (10 Marks)

QUESTION THREE (20 MARKS)

- a) Discuss the Three levels of strategy with a keen interest on the strategy formulators. (6Marks)
- b) Give Merits of planning in strategic management operations. (6 Marks)
- c) Explain ``SWOT`` analysis concept in strategic management (8 Marks)

QUESTION FOUR (20 MARKS)

- a) Discus successful factors that facilitate strategic implementation (8marks)
- b) Explain Demerits of buying internationally. (6 Marks)
- c) Highlight on documents that are used in international purchasing. (6Marks)

QUESTION FIVE (20 MARKS)

- a) "Green issues "are a key international concern that global business players observe keenly. Using examples, elaborate on the challenges of adopting green purchasing. (6 Marks)
- b) In strategic implementation, "pilot testing" is highly recommended. Explain the discuss advantages of pilot testing. (6Marks)
- c) Business ethics are a key factor in the world of business today. Discuss ethical factors in purchasing (8 Marks)