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# KIRIRI WOMENS' UNIVERSITY OF SCIENCE AND TECHNOLOGY UNIVERSITY EXAMINATION, 2023/2024 ACADEMIC YEAR FIRST YEAR, SECOND SEMESTER EXAMINATION FOR THE DIPLOMA IN COMMUNITY DEVELOPMENT AND SOCIAL WORK DDS 207 – PROJECT MANAGEMENT

Date: 20<sup>TH</sup> APRIL, 2023 Time: 4:00PM- 6:00PM

## INSTRUCTIONS TO CANDIDATES ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS QUESTION ONE (30 MARKS)

Janet, the project officer of Ufumbuzi Non-Governmental Organization based in Kajiado County has been selected as a member of the sub-county development committee. Part of the committee's mandate is to identify a viable community project that will benefit most of the community members. The project, should entail several aspects that will eventually develop into a program over time. The sub-county project planning committee will also be involved in the program management; hence they will need to ensure the sustainability of the projects.

a) Define the following terms:

i)	A project	(2 Marks)
ii)	Project Planning	(2 Marks)
iii)	Project management	(2 Marks)
iv)	Programme	(2 Marks)
v)	Target	(2 Marks)

- b) Demonstrate some of the principles of project management that the committee will put into consideration. (5 Marks)
- c) Community involvement in project management is a critical aspect for consideration for any project officer. Highlight some of the ways the community can be involved in project management (5 Marks)
- d) State the challenges the committee will face in Project Identification (6 Marks)
- e) Good project management entails that the project be evaluated periodically. State 4 factors of evaluation that the committee will consider. (4 Marks)

#### **QUESTION TWO (20 MARKS)**

a) Explain any 4 theories in project management. (8 Marks)

b) Discuss with reasons why project planning is important. (7 Marks)

c) Project monitoring must result in the provision of information. Monitoring information is normally carried by reports. Justify the issues that while developing reporting formats project officers should adhere to (5 Marks)

### **QUESTION THREE (20 MARKS)**

- a) Discus any 3 types of project indicators (6 Marks)
- b) Project management cycle has a structured sequence of stages that need to be followed. Explain the last 4 stages of the implementation. (8 Marks)
- c) Validate the factors that assist in problem identification (6 Marks)

### **QUESTION FOUR (20 MARKS)**

- a) You are a member of the selected development committee in utawala village. The committee has been tasked to come up with ideas on a development project to be implemented for the benefit of the entire sub-county by the county government. Discuss some of the factors that will determine your project selection idea. (6 Marks)
- b) Draw the log frame table and explain each concept with relevant examples (8 Marks)
- c) There are many challenges encountered during project monitoring. Discuss with examples 6
  Challenges in projects monitoring (6 Marks)

#### **QUESTION FIVE (20 MARKS)**

- a) Justify the functions of a project manager in project implementation. (6 Marks)
- b) In the theory of project management cycle, there are 10 stages of project implementation.

  Highlight and explain the first 4 stages in project management cycle. (8 Marks)
- c) A good project entails that some specific factors be adhered to. Discuss the characteristics of a good project. (6 Marks)