



Kasarani Campus  
Off Thika Road  
Tel. 2042692 / 3  
P.O. Box 49274, 00100  
NAIROBI  
Westlands Campus  
Pamstech House  
Woodvale Grove  
Tel. 4442212  
Fax: 4444175

**KIRIRI WOMEN'S UNIVERSITY OF SCIENCE AND TECHNOLOGY**  
**UNIVERSITY EXAMINATION, 2023/2024 ACADEMIC YEAR**  
**FIRST YEAR, FOURTH SEMESTER EXAMINATION**  
**FOR THE DIPLOMA IN ACCOUNTING**  
**DPS 1116: PROJECT AND CONTRACT MANAGEMENT**

Date: 14<sup>TH</sup> DECEMBER 2023

Time: 11:30AM-1:30PM

**INSTRUCTIONS TO CANDIDATES**

**ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS**

**QUESTION ONE (30 MARKS)**

- Highlight six components that should be included in a project plan. (6 Marks)
- Explain the key role of a Supply Chain Manager during the execution stage of the project life cycle. (6 Marks)
- Highlight the challenges that a project manager may face when implementing projects in an organization. (3 Marks)
- Jambo investments Ltd is in a process of carrying out an environmental assessment before starting its mineral mining project. Explain the benefits that may accrue to the company from conducting such an assessment. (6 Marks)
- Explain five problems that a project manager is likely to encounter in the execution of his duties in an organization. (6 Marks)
- Explain problems that a manager may encounter when he fails to involve stakeholders in the project planning process. (3 Marks)

**QUESTION TWO (20 MARKS)**

- De-briefing is an important component in the project tendering process. Highlight five issues that should be addressed during such an exercise.? (6 Marks)
- Highlight ways in which the management of an organization may use the findings of a project feasibility report? (8 Marks)
- Discuss five reasons that justify the need for planning in project management. (6 Marks)

**QUESTION THREE (20 MARKS)**

- Give reasons why it is necessary to audit projects that are under implementation in an organization. (8 Marks)
- Outline the demerits of single sourcing as a method of awarding project contracts. (6 Marks)
- Wavinya, a project manager is in the process of selecting project team members. Outline the factors that she should consider in selecting members to such a team. (6 Marks)

**QUESTION FOUR (20 MARKS)**

- One of the methods that a project manager may use in project planning is the critical Path Analysis (CPA). Describe the types of information that the manager may obtain from the use of this method. (8 Marks)
- Explain factors considered by the project manager when preparing a procurement plan for project planning. (6 Marks)
- Describe the activities that a contractor should undertake during the termination stage of a contract. (6 Marks)

**QUESTION FIVE (20 MARKS)**

- Explain circumstances under which a public sector organization may find it appropriate to use direct procurement method when sourcing for a project contract. (10 Marks)
- Highlight the benefits of using open tender in project contracting. (4 Marks)
- Discuss the circumstances under which a project may be terminated before its due time. (6 Marks)