



Kasarani Campus
Off Thika Road
P. O. Box 49274, 00101
NAIROBI
Westlands Campus
Pamstech House
Woodvale Grove
Tel. 4442212
Fax: 4444175

KIRIRI WOMEN'S UNIVERSITY OF SCIENCE AND TECHNOLOGY
UNIVERSITY EXAMINATIONS, 2023/2024 ACADEMIC YEAR
FIRST YEAR, FIRST SEMESTER EXAMINATIONS
FOR THE DIPLOMA IN PROCUREMENT AND SUPPLIES MANAGEMENT
DPS 1116-PROJECT & CONTRACT MANAGEMENT

Date: 20th April 2023
Time: 11.30am-1.30pm

INSTRUCTIONS TO CANDIDATES

ANSWER QUESTION ONE (COMPULSORY) AND ANY OTHER TWO QUESTIONS

QUESTION ONE (30MARKS)

- a) Explain the factors considered in project planning (6 Marks)
- b) Highlight the Disadvantages of a simple project organization structure (6 Marks)
- c) Give the Characteristics of Projects (6 Marks)
- d) Explain the types of Project Plans in Kenya (6 Marks)
- e) Describe the factors that can influence the form of an organization structure (6 Marks)

QUESTION TWO (20 MARKS)

- a) Discuss the challenges faced in project tendering (10 Marks)
- b) Discuss the importance of Project Life Cycle (5 Marks)
- c) Explain the signs of need to restructure a project organization structure (5 Marks)

QUESTION THREE (20 MARKS)

- a) Discuss the stages in a project life cycle (10 Marks)
- b) Explain the Causes of failures in project planning (5 Marks)
- c) Explain the Advantages of a simple project organization structure (5 Marks)

QUESTION FOUR (20 MARKS)

- a) Explain the main causes of conflicts in a project (10 Marks)
- b) Discuss the disadvantages of arbitration as a method of conflict resolution (5 Marks)
- c) Explain techniques applied in project planning (5 Marks)

QUESTION FIVE (20 MARKS)

- a) Discuss the circumstances under which the use of restricted tendering is allowed (10 Marks)
- b) Discuss the disadvantages of using a restricted tender as a method of sourcing (5 Marks)
- c) Explain the Importance of project plans (5 Marks)